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Total Number of Pages: 02

Course: MBA
Sub Code: MBEV1005

1st Semester Regular/Back Examination: 2025-26

SUBJECT: Management Lessons from Ancient India

BRANCH(S): BA, FM, FM&HRM, GM, HCHM, HRM, IB, ISEM, LSCM, MBA, MBA(A&M), MBA
(M&F) MM, RM

Time: 3 Hours

Max Marks: 100

Q.Code: U683

Answer Q1 (Part-I) which is compulsory, any eight from Part-II, and any two from Part-III.

The figures in the right-hand margin indicate marks.

Part-I

Q1 Answer the following questions: (2 x 10)

- Define Dharma as you understand.
- What is the central principle of Jainism?
- Who founded Buddhism and when?
- Why Ram Chandra is also known as Maryada Purush?
- How does Yoga contribute to the Indian Knowledge System?
- What is the Indian Knowledge System (IKS)?
- Mention any two management lessons derived from the Ramayana.
- State two key teachings of the Bhagavad Gita relevant to modern management.
- What leadership qualities did Krishna exhibit during the Kurukshetra War?
- Differentiate between Karma Yoga and Karma Sannyasa.

Part-II

Q2 Only Focused-Short Answer Type Questions- (Answer Any Eight out of Twelve) (6 x 8)

- What are the different dimensions of Indian Knowledge system? Elaborate.
- What is the learning from Vedanta? Is it relevant in today's context?
- Elaborate the Saptanga theory as discussed in Artha Shastra.
- What lessons does the Bhagavad Gita provide about decision-making in management? Explain.
- What leadership lessons can be learned from Lord Krishna's role in the Mahabharata?
- What were the four noble truth of Buddhism?
- What is the Pancha Mahabratas of Jainism? Elaborate this as you understand.
- Briefly state principle of good Governance and administration from Mahabharata.
- According to you, Does Bhagwat Gita provide the learning for entire world? If you agree, what are the take away of Bhagwat Gita?
- According to Jainism, which qualities should a leader possess to be successful?

- k) Assume you are managing a diverse organization. How would you apply Rama's ethical and empathetic leadership principles to ensure inclusiveness and harmony?
- l) You are facing an organizational conflict between two departments. How can the Bhagavad Gita's principle of detached action (Nishkama Karma) be applied to resolve the issue?

Part-III

Only Long Answer Type Questions (Answer Any Two out of Four)

- Q3** What were the unique aspects of Sri Ramachandra's Leadership? Can it be applied in managing complex scenario of 21st century Organization? What is your view? **(16)**
- Q4** What are the major learnings from Vedanta? Critically examine their relevance in today's managerial and organizational context. **(16)**
- Q5** Discuss the evolution of Indian management thought and examine its relevance in contemporary organizational practices. **(16)**
- Q6** Analyze the role of ethics and morality in decision-making with suitable examples from the Bhagavad Gita. **(16)**